

State Strategies to Lower Funding Barriers for Community-Based Organizations

October 16, 2025



NATIONAL ACADEMY
FOR STATE HEALTH POLICY



Foundation *for*
Opioid Response
Efforts

nashp.org

Webinar Logistics



- Use the Q&A function at the bottom of your screen to enter your questions and comments throughout the presentations
- We will address questions and comments after the presentations during the discussion section
- The slides and webinar recording will be posted after the webinar on the NASHP website (nashp.org)

Agenda

1. **New Resource** - "How States Can Better Partner with Community-Based Organizations to Reduce Overdoses"
2. **State Spotlights**
 - Massachusetts
 - South Carolina
 - Kansas
3. **Discussion**



New Resource: "How States Can Better Partner with Community-Based Organizations to Reduce Overdoses"

- CBOs are critical partners in providing services that reduce risk factors for overdose, but often face systemic challenges in accessing state-administered funding
- This toolkit offers practical strategies that state opioid settlement administrators and other grant-making agencies are using to improve funding access for CBOs



Finding Strategies That Work for Your State

- State officials are using a variety of strategies to address common funding challenges faced by CBOs while working within their unique grant administration rules and regulation
- Each of the eight key strategies includes:
 - Policy levers
 - State “strategies in action”
 - Implementation considerations

Policy levers include:

Maintain a centralized website that promotes transparency on funding opportunities:

Having a user-friendly “one-stop shop” to understand settlement grant opportunities can improve accessibility of information, help organizations better navigate grant processes, and promote transparency of funding processes. Key information provided by states on opioid settlement websites includes grant announcements, resources for grantees, information on forums and listening sessions, webinars and educational resources, settlement reports, and funded project summaries.



Strategy in action: North Carolina’s [Community Opioid Resources Engine for North Carolina](#) is the organization responsible for providing settlement-related support to localities. It hosts a resource repository for local communities that provides a detailed dashboard to track settlement spending at the state and local level.



Additional example: [New Jersey’s Opioid Recovery and Remediation Advisory Council](#), which advises the state on settlement expenditures, has an email address that people can direct settlement-related questions to and receive an answer within 24 hours.

State Features

- **Julia Newhall**, *Director of Opioid Abatement Strategy and Implementation, Massachusetts Department of Public Health*
- **Roberta Braneck**, *Program Administrator, South Carolina Opioid Recovery Fund*
- **Chris Teters**, *Assistant Attorney General, Office of Kansas Attorney General*

The Mosaic Opioid Recovery Partnership

Massachusetts Grant-Making Initiative for State Opioid Settlement Funds

Julia Newhall, Director of Opioid Abatement
MA Department of Public Health

Massachusetts State Subdivision Agreement

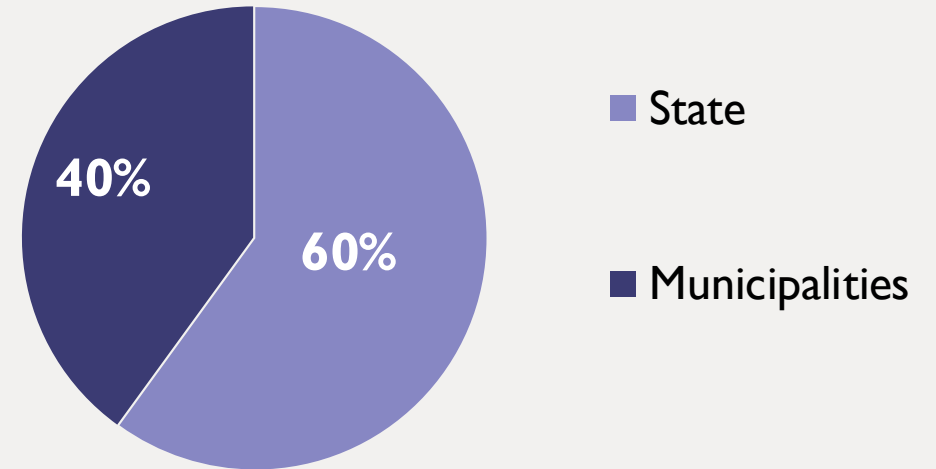
MA Statewide Settlements

MA State Subdivision Agreement

Opioid Recovery & Remediation
Fund (ORRF)
Advisory Council

Participating Municipalities

Funding Allocation



TOTAL

\$1 BILLION +

State-Level Principles



Meaningful engagement and involvement of people with lived and living experience



Embed equity as a foundational principle



Explore opportunities to leverage resources and achieve impact at scale



Fund programs and initiatives that are data-driven while allowing room for innovation



Ensure equitable access and disbursement of resources to achieve lasting, community-driven change



Transparent processes and mechanisms to ensure funds are being used efficiently and effectively



Community Grant-Making Initiative

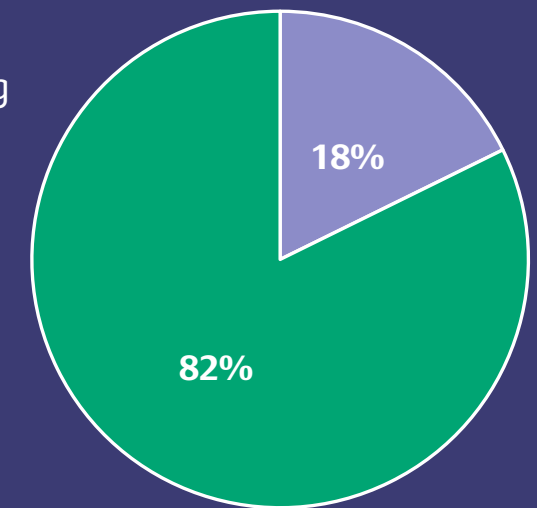
Overarching Goal

Develop an accessible pathway for community-based organizations (CBOs) and municipalities to apply for the state's portion of the opioid settlement funds

Total Funds Allocated - \$100 Million

Community Grant-Making

Other Initiatives



State-Led Program – Weighing Pros & Cons



PROS

- Accountability & Oversight
- Economies of Scale
- Strategic Alignment

CONS

- Bureaucratic Complexity
- Inequities in Access
- Limited Flexibility
- Slower Innovation

Timeline - Planning & Implementation

AUG 2023
Approved by Council



NOV 2023
Released RFR



DEC 2023
Review Training



JAN 2024
Community Review



MAR 2024
Leadership Review



APR 2024
Launched Mosaic Opioid
Recovery Partnership

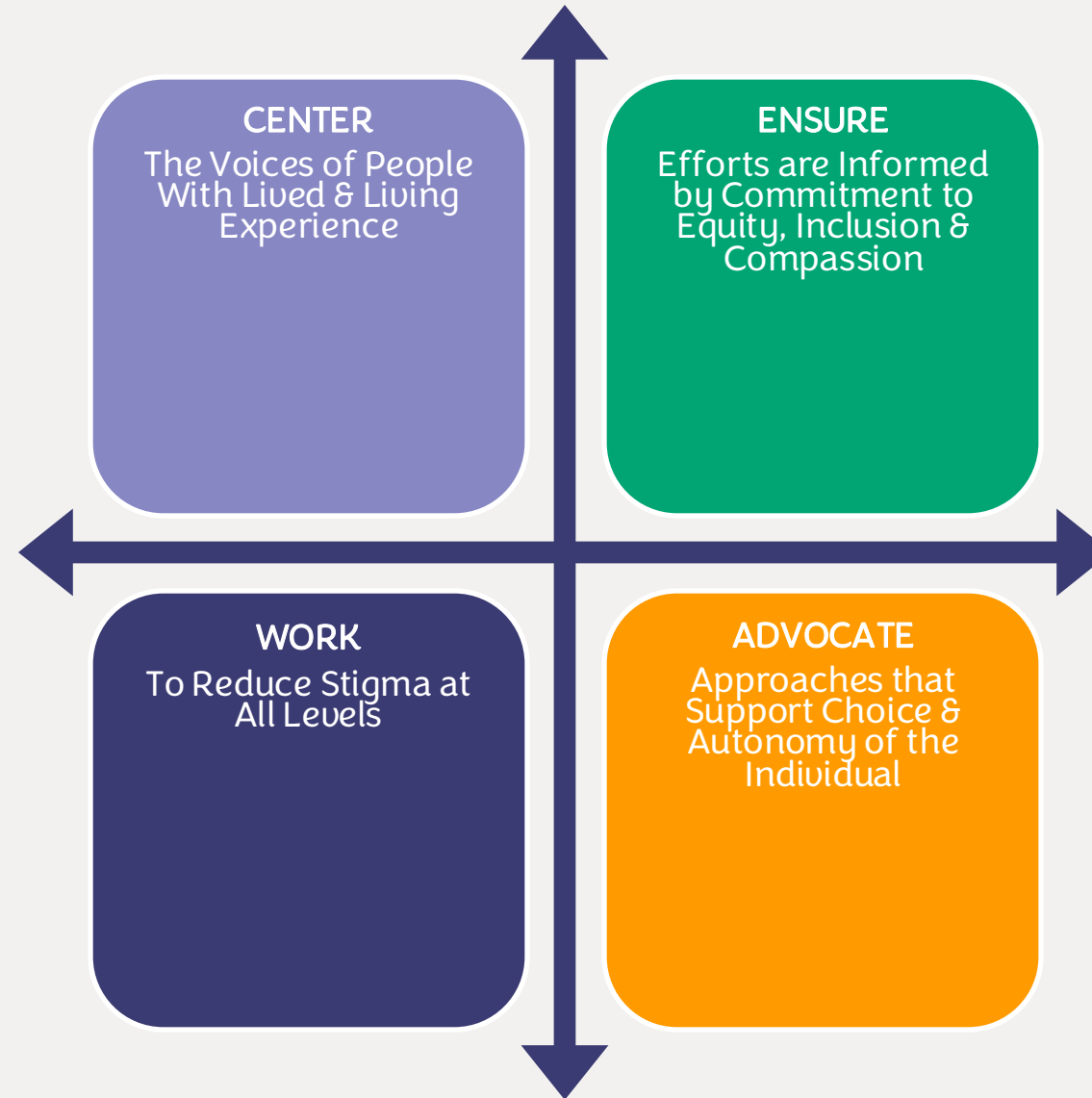




mosaic
opioid recovery partnership

Mosaic Opioid Recovery Partnership (Mosaic), funded by the MA Department of Public Health, Bureau of Substance Addiction Services and powered by RIZE Massachusetts Foundation, is a unique, public-private collaboration designed to support initiatives in communities that have been historically underserved and have experienced a high rate of opioid-related overdose deaths.

Mosaic's Guiding Principles



Core Elements

1. Capacity Building & Sustainability
2. Developing & Mobilizing Leadership
3. Equity & Access
4. Integration & Collaboration
5. Accountability & Impact

Grant Programming

Round One

Community-Based Opioid Response Efforts (CORE)

- One 3-Year Grants (\$3.75 million)
- 18 Organizations Funded (\$50-\$150K)
- Unrestricted funding which can be used for any purpose, including paying salaries, rent, utilities, and other essential expenses for the organization's functioning

Round Two

Municipal Matching Grant

- Three 1-Year Grants (\$1.485 million)
- 75 municipalities and their nonprofit partners (\$50-\$150K)
- Two tracks of funding based on stage of readiness

Round Three

Family Resilience Grant Program

- One 3-Year Grant (\$7.5 million)
- 8 Organizations Funded
- Deliver comprehensive support services that enhance family stability, improve child well-being, and strengthen community resources

Application Process

1. Q&A Sessions & Office Hours
2. Pre-Application One-on-One Technical Support
3. Simple Online Form (English and Spanish)
4. 12 AM Submission Deadline
5. Applicant Survey

Review Process

1. Eligibility Review

- Grant Requirements
- Compliance with SSA
- Supplanting

2. Community Review

- Training on Reviewing & Scoring
- PWLLE Subject-Matter Experts

3. Internal Review

- Opioid-Related
- CDC Social Vulnerability Index

Evaluation Plan

1. The evaluation plan includes guiding questions and approaches for evaluating the grantmaking process grant implementation
2. Outcomes over the course of the program
3. Alignment with the state-level strategic plan
4. Primary data sources for the evaluation will be:
 - Annual grantee reports
 - Surveys for grantees and other stakeholders
 - Qualitative interviews and focus groups with grantees and other stakeholders
 - Participant observation

Training & Technical Assistance

Available to Mosaic grantees, through multiple methods, to support capacity building:

1. **Opt-in Mosaic Coaching**
2. **Grantee Webinars and Learning Communities**
 - **Bootcamp for executive directors (leadership development, budgeting)**
 - **Network building**
 - **Stigma and bias**
3. **On-Demand TA Requests**
 - **Creating a strategic or business plan**
 - **Evaluation and data management**
 - **Marketing and communications**
 - **Promoting equity in service access and delivery**

Thank You!

7/29/20XX



South Carolina Opioid Recovery Fund

**Engaging Community Based
Organizations**

**Roberta Braneck, Program
Administrator**



Eric Bedingfield
Chair



Aditi Bussells, Ph.D.
Vice Chair

South Carolina Opioid Recovery Fund Board Members



Toby Chappell



Steven Donaldson



Jared Stone, MD



Martine Helou-Allen



Gary Mixon



Lisa Montgomery



**Chief Judge
H. Bruce Williams**

The South Carolina Opioid Recovery Fund

More than 92% of South Carolina's funds have been allocated for opioid abatement.

Guaranteed Political Subdivision Fund 85%

94 South Carolina counties and municipalities who participated in opioid-related settlements

Discretionary SubFund 15%

Discretionary Subfund requests could be made by state agencies, medical treatment providers, mental health treatment providers, educational providers, legal services providers, researchers, nonprofits, and any other person or entity

Community Based Organization Engagement

Guaranteed Political Subdivisions

2025

74 applications

Community Based Organizations	28
Government	27
Government/CBO	19

Discretionary SubFund Awardees

2023

Community Based Organizations	9
government, hospital or university	7

2024

Community Based Organizations	10
government, hospital or university	5

2025

Community Based Organizations	9
government, hospital or university	6

Community Planning for Opioid Remediation and Abatement for Guaranteed Political Subdivisions

This is an opportunity for guaranteed political subdivisions to bring together stakeholders to prioritize addressing the opioid crisis in their communities and develop a community action plan based on the approved opioid abatement strategies.

Guaranteed political subdivisions may submit a Letter of Intent (LOI), rather than an application, to develop comprehensive long-term opioid remediation plans.

This is an open-ended opportunity as there is no deadline for submission. A political subdivision may make this request once every 3 years.

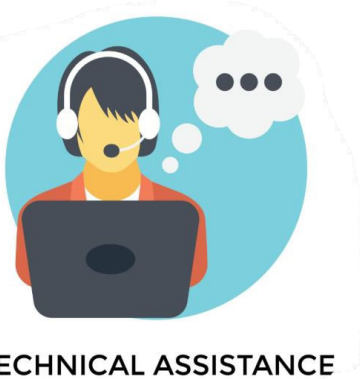
J. Leadership, Planning and Coordination

1. Statewide, regional, local, or community regional planning to identify root causes of addiction and overdose, goals for reducing harms related to the opioid epidemic, and areas and populations with the greatest needs for treatment intervention services, and to support training and technical assistance and other strategies to abate the opioid epidemic described in this opioid abatement strategy list.

Guaranteed Political Subdivisions: Technical Assistance



Monthly Meeting Open to All



On Demand:
Unscheduled Telephone Calls
Email
Virtual Meetings

▼ Forms

▼ Reporting Information

▼ Information

On- line Access to
Information

The Center of Excellence in Addiction

The Center of Excellence in Addiction offers free consultation and referral to technical experts on developing and implementing SUD/ODU abatement strategies, community action planning, and administration.

Technical assistance is open 9 am - 5 pm, Monday - Friday.



<https://addictioncenterofexcellence.sc.gov/>

1st Friday of each month @ 9:30 a.m.

Topics include:

- Community Action Planning
- Partner Sharing Their Plan
- SC Naloxone Dashboard
- Designing an evaluation plan to measure effectiveness of state opioid settlement funds
- OD Map Overview
- Xylazine and Wound Care
- Sequential Intercept Model
- Recovery Support Services
- Fall Refresher



Discretionary SubFund Pre-Application Meeting

Clarify Requirements: Applicants can ask questions about the abatement strategies and project scope, technical specifications, timelines, and evaluation criteria to get a clear understanding

Ensure Fairness: Holding a meeting for all potential applicants ensures that everyone receives the same information, preventing any applicant from getting preferential treatment.

Improve Application Quality: By having a better understanding of the requirements, applicants can submit more accurate and competitive proposals.

Provides networking opportunities: It allows potential applicants to meet the SCORF staff and understand the history and needs of the community better.

Presentations: The SCORF team will present detailed information about the application, including technical aspects and requirements.

Question and answer session: A dedicated time is set aside for potential applicants to ask questions and receive clarifications from the SCORF team.

Discussions: Attendees can ask follow-up questions and engage in discussions to gain a more complete picture of the application and potential proposals.

A Sampling of South Carolina Opioid Recovery Funded Projects



Housing for Women Post Incarceration
Recovery Housing
Medication Assisted Treatment
Media Campaigns
Evidence Based School Programs

Faith Based Programs
Harm Reduction
Naloxone Education and Distribution
Post Overdose Response
Peer Recovery Support



Questions

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